

Barnston Maple Ridge Pump Station

# GREATER VANCOUVER WATER DISTRICT

2024 – 2028 DRAFT CAPITAL PLAN

#### Marilyn Towill

General Manager, Water Services

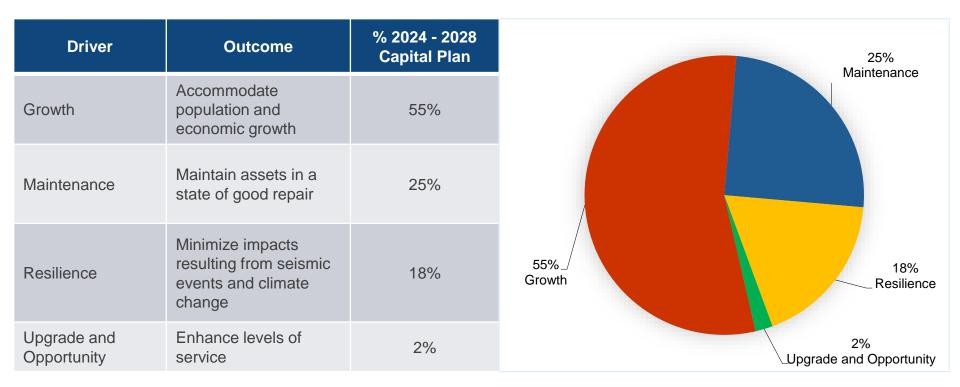
Water Committee - July 12, 2023 60569810

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## **CUSTOMER LEVELS OF SERVICE OBJECTIVES**

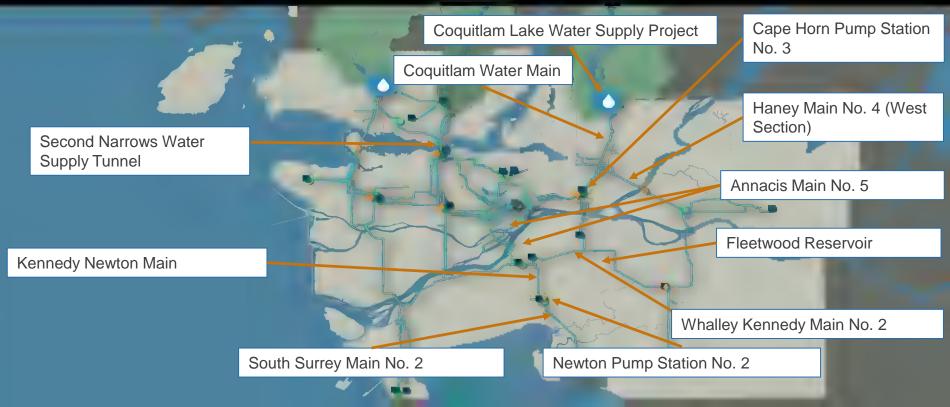
- 1. Maintain quality of the drinking water delivered
- 2. Maintain capacity and reliability of the water supply system
- 3. Improve environmental stewardship
- 4. Minimize timeline to recover from a major event (including seismic, power interruption and climate change)

## **CAPITAL PLAN DRIVERS**



## **KEY PROJECTS AND CHANGES - GROWTH**

#### Metro Vancouver Assets: Water Services



## **KEY PROJECTS AND CHANGES - MAINTENANCE**

### Metro Vancouver Assets: Water Services



## **KEY PROJECTS AND CHANGES - RESILIENCE**

#### Metro Vancouver Assets: Water Services



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### **KEY PROJECTS AND CHANGES - UPGRADE AND OPPORTUNITY**

### Metro Vancouver Assets: Water Services

Various locations:

- Water Optimization Projects
- Water Meter Upgrades

## WATER

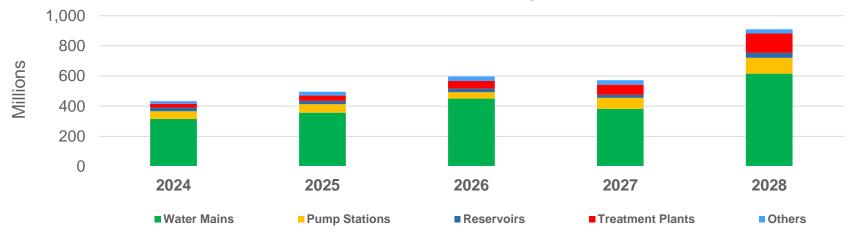
2024 - 2028 CAPITAL PLAN EXPENDITURES

### **Overview:**

- 2024 2028 Capital Plan: \$3.0B
- 2024 cash flow: \$432.9M

#### **Drivers:**

- Capital project in progress carried forward
- Reviewed for deferrals and savings
- Project risks and scope provisions



#### 2024 – 2028 Water Services Capital Plan

### **PROPOSED CAPITAL PLAN CHANGES**

(\$ Millions)

Prior Cycle Cash flow 2023 - 2027	Cashflow 2023	Adjustments to 2024 - 2027 Capital Plan					Cash flow 2028	Draft Capital Plan 2024 - 2028
2025 - 2027		Carry- Forward	Net Deferrals	Cost Adjustments	New Scope	Total		2024 - 2028
2,696.3	(399.9)	70.5	(412.0)	136.0	6.6	(198.9)	909.4	3,006.9



- 1. Consider Committee comments on the 2024-2028 Capital Plan
- 2. Present revised 2024-2028 Capital Plan and 2024 Operating and Capital Budgets for Committee and Board consideration in October



## Thank you

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Port Mann Water Supply Tunnel Shaft

### **Guide to MV Utility Capital Projects and Impact Mitigation Framework**

#### Jennifer Crosby

Director, Project Management Office, Project Delivery

Water Committee Meeting – July 12, 2023 60663205 Nermine Tawfik

Supervisor, External Relations

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### AGENDA

- Objective
- Introduce the Guide to Metro Vancouver Utility Capital Projects for Member Jurisdictions
- MV Conference Day Impact Mitigation Framework
   Workshop

## OBJECTIVE

Why are we here?

- Current mitigation and compensation practices vary widely across the region
- The goal is to create a predictable, consistent, and equitable approach to mitigating and compensating member jurisdictions





### **REAC WORKING GROUP**

**Goal:** Discuss and recommend guidelines to promote consistency in how Metro Vancouver projects are processed within member jurisdictions.

### **Working Group participants:**

- Four municipalities Coquitlam, District of North Vancouver, Surrey, and Vancouver
- Metro Vancouver Water Services, Liquid Waste Services, Project Delivery, External Relations

## **REAC WORKING GROUP**

Idea	Status
Utility Capital Projects Guide	Drafted
Improved coordination and communication process with members	Started with New Westminster and Burnaby
Project tendering and procurement improvements	Being implemented
Impact Mitigation Framework	In development

## Introducing the Capital Projects Guide

Guide to Guide to Metro Vancouver Utility Capital Projects for Member Jurisdictions

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April 2023

## SCOPE OF THE CAPITAL PROJECTS GUIDE

- The guide presents the capital project process that applies to <u>most</u> projects
- Describes the phases and stages that most projects have in common, <u>not</u> exceptions
- Describes current practices only, not desired or future state.
- Refers to utility capital projects for water, liquid waste, and solid waste

## **PURPOSE OF THE GUIDE**

- Describes the <u>lifecycle</u> of a Metro Vancouver utility capital project
- Identifies the <u>key responsibilities</u> for Metro Vancouver and member jurisdiction staff
- Provides a <u>high-level, consistent, and transparent roadmap</u> that will help member jurisdictions plan their involvement in a Metro Vancouver utility capital project

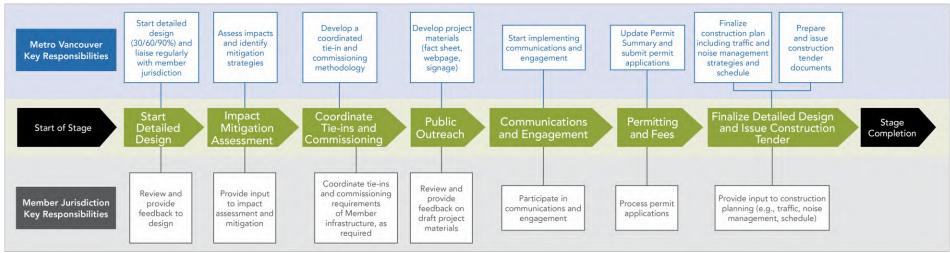
### **EXCERPT FROM GUIDE**

#### PURPOSE AND KEY OUTCOMES BY PROJECT LIFECYCLE STAGE

PHASES		_ DEFINITION	_ DESIGN			
STAGES	Initiation	Definition	Preliminary Design	Detailed Design	Construction	Close-out
	PURPOSE To confirm the high level scope of a capital project that is required to address an issue with delivering a service. KEY OUTCOMES Technical • Draft Project Charter	PURPOSE         To define the project         including the objectives and         the scope of the alignment         or site options under         consideration.         To evaluate the options and         identify a recommended         option.         KEY OUTCOMES         Technical         • A recommended option         • Project Charter         • Project Definition Report         and/or Conceptual Design	PURPOSE:         To conduct further         investigation into the         requirements of the capital         project and start to develop         the design of the capital         project.         KEY OUTCOMES         Technical         • Preliminary Design Report         • Various studies         (e.g., Geotechnical,         Environmental,         Archaeological, Arborist,         Traffic, etc.)         • Permitting assessment         • Confirm the site or         alignment option         Communications and         Enarly key messages         • Early key messages         • Early key messages         • Communications and         Engagement         • Communications Protocol         • Early engagement	PURPOSE:         To progress the design of the capital project in preparation for construction.         KEY OUTCOMES         Technical         • Final Design Reports (30/60/90%)         • Permit applications         • Various studies (e.g., traffic, noise)         • Tender documents         Communications and         Engagement         • Project fact sheet and website         • Notify community/ neighbourhoods         • Seek input through online and in-person engagement events	PURPOSE         To take the project from tender award through to construction completion.         KEY OUTCOMES         Technical         • Ongoing permit applications (e.g., highway use permit, noise variance)         • Project commissioning and tie-ins         Communications and Engagement         • Construction communications         • Communications	PURPOSE         To hand the project over to         Metro Vancouver operations         and maintenance.         KEY OUTCOMES         Technical         • Certificate of Completion/ Final Acceptance         Communications and         Engagement         • Project completion communications

### **RESPONSIBILITIES BY PROJECT STAGE**

#### DETAILED DESIGN STAGE EXAMPLE



Excerpt from Guide to Metro Vancouver Utility Capital Projects for Member Jurisdictions

# Impact Mitigation Framework

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Northwest Langley Wastewater Treatment Plant Construction

## **DEVELOP IMPACT MITIGATION FRAMEWORK**

- Clarify expectations for how Metro Vancouver and member jurisdictions work together to deliver regional infrastructure
- Standardize the process for assessing and mitigating the impacts of utility capital projects on member jurisdictions
- Reduce risk and uncertainty related to the delivery of Metro Vancouver utility capital projects which in turn reduces impacts on costs and schedules

## **MV CONFERENCE DAY WORKSHOP**

REAC WORKSHOP SERIES TO DEVELOP IMPACT MITIGATION FRAMEWORK

Workshop 1- Held on May 12	Workshop 2 – Target Q4 2023	Workshop 3 - TBD
<b>Purpose:</b> Explore the impacts of MV capital projects on member jurisdictions	<ul> <li>Purpose:</li> <li>Share tools and approaches for identifying impacts and improving intergovernmental coordination</li> <li>Build a framework for mitigation practices (guiding principles, impact assessment tool, defining mitigation)</li> </ul>	<b>Purpose:</b> Revise and finalize the framework for mitigation practices
Outcome: Establish a shared understanding of the impacts of capital projects	Outcome: Identify elements of an equitable framework	Outcome: Framework for mitigation practices to be presented to RAAC, and Metro Vancouver Boards

148th Street Water Main Construction Site



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TOGETHER WE MAKE OUR REGION STRONG 373